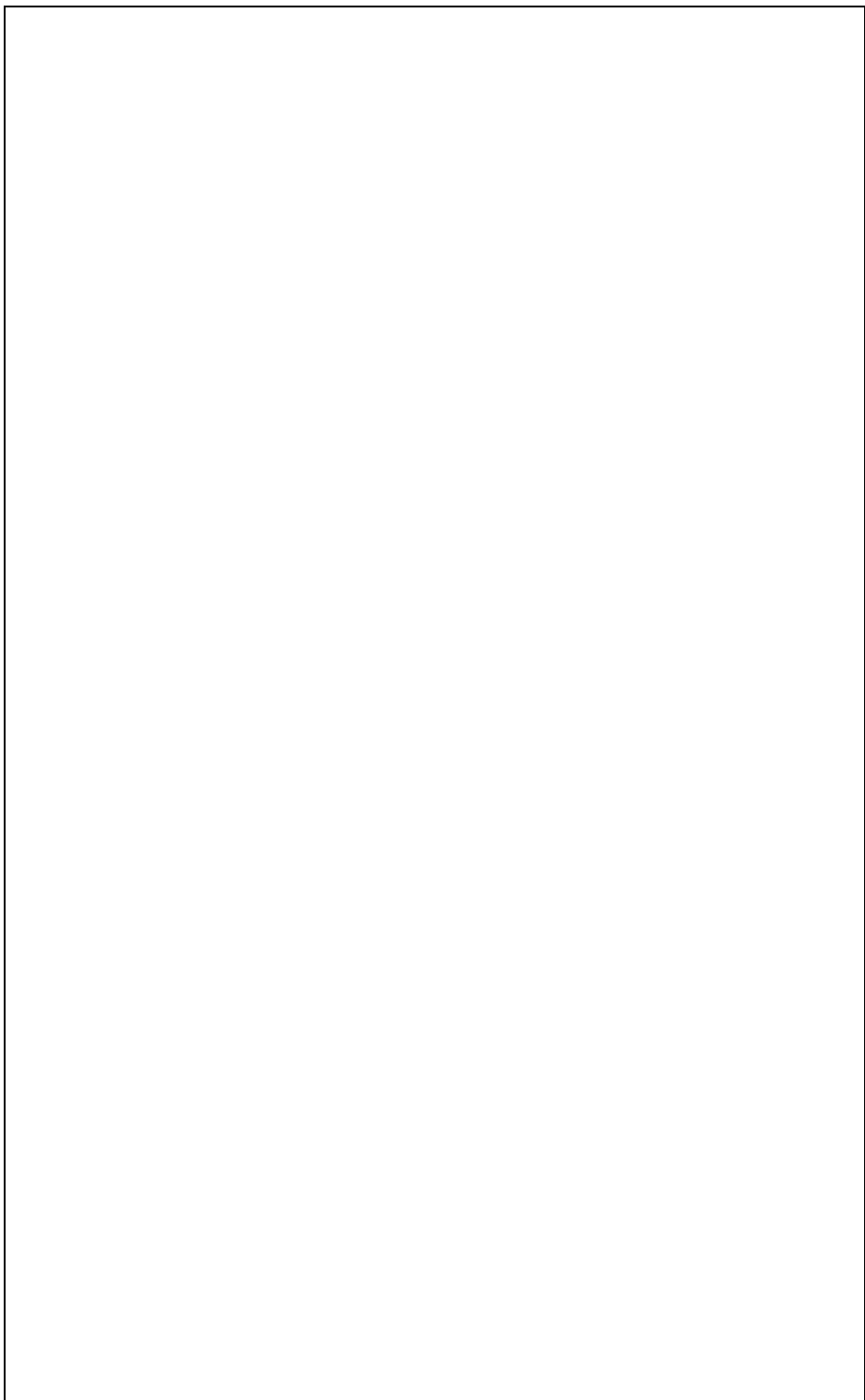




# **2020 Annual Report**



## **History and Mission**

The Davis Educational Foundation was established by Stanton and Elisabeth Davis after Mr. Davis's retirement as chairman of Shaw's Supermarkets, Inc. in 1985. The Foundation seeks to strengthen regionally accredited baccalaureate degree granting colleges and universities (public and private) located in New England.

## Objectives

The Foundation is interested in supporting more effective teaching and learning, controlling costs, and increasing student affordability. In order to achieve these objectives, the Foundation has funded:

- Projects that improve the curriculum, the learning environment, assessment of undergraduate learning outcomes, faculty development, incentive systems, and administrative structures.
- Collaborative efforts among colleges and universities to reduce costs and improve learning.
- Studies and planning efforts central to the Foundation's concerns and interests.

The Foundation does not fund endowments or scholarships nor does it make grants to capital campaigns. The Foundation typically does not make concurrent awards to institutions.

## Grant Programs

The Foundation operates two grant programs. Implementation Grants represent the Foundation's long-standing grant program and serve the Foundation's objectives of improving teaching and learning and/or controlling costs and increasing student affordability. Applications for Implementation Grants are accepted three times each year on March 15, May 15 and October 1. When the date falls on a weekend or holiday, submissions must be received by the preceding business day.

The Presidential Grant Program was more recently introduced as an entry point for addressing cost and affordability objectives. The Presidential Grant Program seeks to assist college and university leaders in laying the foundation for campus-specific or collaborative initiatives to redesign ongoing practices with intent to contain cost increases and improve college affordability. Presidential Grant requests are accepted on a rolling basis for decision the following month.

Please see the Foundation's website [www.davisfoundations.org/def](http://www.davisfoundations.org/def) for additional information on the grant programs, to view and download application instructions, and for listings of recently-funded grants by topic. Prospective applicants are strongly urged to contact Foundation staff to discuss proposal ideas prior to submission.

**DAVIS EDUCATIONAL FOUNDATION**

Balance Sheet  
December 31, 2020

**ASSETS**

Investments	\$ 117,979,539
Due from related parties	52,031
Other assets	<u>783</u>
Total assets	<u>\$ 118,032,353</u>

**LIABILITIES AND NET ASSETS**

Liabilities	
Accrued expenses	\$ 87,527
Grants payable	2,385,546
Due to related party	<u>39,770</u>
Total liabilities	2,512,843
Net assets	
Without donor restrictions	<u>115,519,510</u>
Total liabilities and net assets	<u>\$ 118,032,353</u>

**DAVIS EDUCATIONAL FOUNDATION**

Statement of Activities  
Year Ended December 31, 2020

Changes in net assets without donor restrictions	
Revenues and other gains	
Net return (loss) on investments	<b>\$ 12,386,064</b>
Tax credit	<u>4,233</u>
Total revenues and other gains	<b><u>\$12,390,297</u></b>
Expenses	
Grantmaking	
Grants, net of returns	<b>6,292,015</b>
Grant-related expenses	<u>372,140</u>
Total grantmaking expenses	<b>6,664,155</b>
General and administrative	<u>156,198</u>
Total expenses	<b><u>6,820,353</u></b>
Change in net assets without donor restrictions	<b>5,569,944</b>
Net assets, beginning of year	<b><u>109,949,566</u></b>
Net assets, end of year	<b><u>\$ 115,519,510</u></b>

**Davis Educational Foundation  
Grants Made and Payable  
During the Year Ended December 31, 2020**

**Albertus Magnus College**

New Haven, CT  
Developing Online Teaching Supports  
\$25,000 over 1 year  
Project Leader: Marc M. Camille

*To create 16 two-hour online synchronous faculty development workshops, develop an in-depth online new student orientation program, and acquire instructional technology tools.*

**Anna Maria College**

Paxton, MA  
Faculty Peer Mentors for Digital Teaching  
\$25,000 over 1 year  
Project Leader: Mary Lou Retelle

*To engage six faculty as peer developers and coaches in a program of faculty development for on-line course delivery.*

**Babson College**

Babson Park, MA  
Classroom Equipment for Distance Learning  
\$25,000 over 1 year  
Project Leader: Stephen Spinelli

*To update sixteen existing classrooms with distance learning equipment and outfit other multipurpose rooms into functional classrooms for hybrid learning.*

**Bates College**

Lewiston, ME  
Distance Learning Technology  
\$25,000 over 1 year  
Project Leader: A. Clayton Spencer

*To support technology to facilitate distance learning.*



**Becker College**

Worcester, MA

Faculty Online Teaching Support

\$25,000 over 1 year

Project Leader: Nancy P. Crimmin

*To administer a faculty online survey, design and implement faculty development trainings, and purchase technology.*

**Bennington College**

Bennington, VT

Classroom Upgrades for Hybrid Teaching

\$25,000 over 1 year

Project Leader: Laura Walker

*To support outfitting every classroom with the hardware and software that is essential for hybrid academic delivery, and to support faculty development for hybrid teaching.*

**Bentley University**

Waltham, MA

Faculty Digital Innovators

\$25,000 over 1 year

Project Leader: Alison Davis-Blake

*To support 25 faculty innovators to accelerate digital pedagogical innovations and foster alternate academic program delivery.*

**Boston Architectural College**

Boston, MA

Faculty Development for Online Teaching

\$25,000 over 1 year

Project Leader: Mahesh Daas

*To support faculty development for online teaching.*

**Boston Library Consortium**

Franklin, MA

Open Textbook Library Review

\$10,000 over 1 year

Project Leader: Charlie Barlow

*To provide a series of workshops for faculty and support for review of texts in the Open Textbook Library.*

**Bowdoin College**

Brunswick, ME  
Online Teaching Development  
\$25,000 over 1 year  
Project Leader: Clayton Rose

*To support 19 instructional staff to participate in webinars and trainings in online teaching.*

**Brandeis University**

Waltham, MA  
Hybrid Teaching Institute  
\$25,000 over 1 year  
Project Leader: Ronald Liebowitz

*To support the Hybrid Teaching Institute to construct productive online learning for faculty and students.*

**Bridgewater State University**

Bridgewater, MA  
Online Teaching Resources  
\$25,000 over 1 year  
Project Leader: Frederick W. Clark

*To deliver an On-line Teaching Institute and OER Bootcamp for faculty.*

**Brown University**

Providence, RI  
Course Design Institute  
\$25,000 over 1 year  
Project Leader: Christina H. Paxson

*To fund a course design institute for faculty in the development of online or hybrid course materials in anticipation of the fall 2020 semester.*

**Bryant University**

Smithfield, RI  
Supporting Hybrid-Flex Model  
\$25,000 over 1 year  
Project Leader: Ross Gittell

*To enhance faculty development resources and support the University's implementation of a Hybrid-Flex delivery model.*

### **Castleton University**

Castleton, VT  
Summer Institute for Online Teaching  
\$25,000 over 1 year  
Project Leader: Karen Scolforo

*To support guest speakers, faculty participation in a summer institute, training resources, weekly workshops, additional course design staff, and limited software and equipment upgrades.*

### **Central Connecticut State University**

New Britain, CT  
Improving and Expanding Campus-Wide General Education  
Assessment  
\$150,000 over 2 years  
Project Leader: Zulma Toro

*To continue assessment of general education learning outcomes by identifying appropriate rubrics and aligning assignments.*

### **Clark University**

Worcester, MA  
Faculty Training and Professional Development Software  
\$25,000 over 1 year  
Project Leader: David Fithian

*To develop faculty training in online and hybrid teaching methods and support a campus site license for LinkedIn Learning.*

### **Colby College**

Waterville, ME  
Undergraduate Learning Assistants  
\$25,000 over 1 year  
Project Leader: David A. Greene

*To support the Teaching and Learning @ Colby project, which pairs undergraduate learning assistants with faculty to assist with remote learning design.*

**Colby-Sawyer College**

New London, NH

Videoconferencing and Technology Upgrades

\$25,000 over 1 year

Project Leader: Susan D. Stuebner

*To fully integrate the LMS with videoconference software, video cameras for 45 classrooms, provide training for faculty, and to implement an online tutoring support management tool.*

**Colby-Sawyer College**

New London, NH

Vocation and Practice Integration in the Curriculum

\$219,582 over 3 years

Project Leader: Susan D. Stuebner

*To make the exploration of vocation a part of the experience for all students, from the first year through graduation, and to embed engaged learning throughout the academic experience.*

**College of Our Lady of the Elms**

Chicopee, MA

Experiential Learning Mastering Success - Real World Ready! Learning Initiative

\$240,000 over 3 years

Project Leader: Harry E. Dumay

*To support the incorporation of experiential high-impact learning into the curriculum.*

**College of the Holy Cross**

Worcester, MA

Enhancing LMS Infrastructure and Faculty Professional Development

\$25,000 over 1 year

Project Leader: Philip Bouroughs

*To create a stronger infrastructure for the campus learning management system (LMS) and for professional development and training for faculty.*

### **Colleges of the Fenway**

Boston, MA

Health Care Design Program

\$29,500 over 1 year

Project Leader: Claire A. Ramsbottom

*To develop a joint academic program drawing on the strengths of member institutions, relationships with local health care facilities and the tenets of design thinking.*

### **Connecticut College**

New London, CT

Intensive Online Course Development

\$22,410 over 1 year

Project Leader: Katherine Bergeron

*To support faculty to develop and deliver 5-week intensive on-line courses during the summer of 2020.*

### **Curry College**

Milton, MA

Building a Sustainable Simulated Participant Program for a Simulation-Based Education

\$129,038 over 1 year

Project Leader: Kenneth Quigley

*To create a simulated participant program involving theater students providing more realistic experiences and supporting the communication skills of students in the School of Nursing.*

### **Curry College**

Milton, MA

Classroom Audiovisual Upgrades

\$25,000 over 1 year

Project Leader: Kenneth Quigley

*To equip 50 of 75 classroom spaces with Hudl cameras and high-quality microphones to facilitate remote learning in the hybrid classes.*

**Dartmouth College**

Hanover, NH

Faculty Development for Online Student Engagement

\$25,000 over 1 year

Project Leader: Philip J. Hanlon

*To create and deliver professional development opportunities for faculty, including visiting experts in student engagement.*

**Eastern Connecticut State University**

Willimantic, CT

Implementation of New Learning Outcomes in the Liberal Arts Core

\$244,737 over 2 years

Project Leader: Elsa Nunez

*To create a faculty development program of teaching and assessment strategies for learning outcomes in the recently-revised liberal arts core.*

**Eastern Connecticut State University**

Willimantic, CT

Training and Equipment for Faculty Development

\$24,066 over 1 year

Project Leader: Elsa Nunez

*To provide training and equipment to better prepare faculty to teach in an online or hybrid environment.*

**Emmanuel College**

Boston, MA

Zoom License and Hybrid Course Development

\$22,400 over 1 year

Project Leader: Janet Eisner

*To support expanded capacity to quality online education through a single site license for Zoom, and to prepare for future hybrid courses combining in-class with online content.*

**Endicott College**

Beverly, MA  
News and Information Literacy  
\$113,762 over 2 years  
Project Leader: Steven R. DiSalvo

*To increase student critical reading and thinking skills through the incorporation of news and digital information sources into the curriculum.*

**Endicott College**

Beverly, MA  
Faculty Institutes and Other Development  
\$25,000 over 1 year  
Project Leader: Steven R. DiSalvo

*To support faculty development, remote and hybrid learning technology, and faculty institutes on remote teaching excellence.*

**Fairfield University**

Fairfield, CT  
Developing Online Rubrics and Student Orientation  
\$25,000 over 1 year  
Project Leader: Mark Nemeč

*To create and institute quality rubrics, training materials and resources for faculty and staff, as well as student orientation for the online environment.*

**Fitchburg State University**

Fitchburg, MA  
Building a Comprehensive Model of Career Advising  
\$250,859 over 3 years  
Project Leader: Melisa Alves

*To develop core career competencies and map those competencies to disciplinary and general education curricula.*

**Fitchburg State University**

Fitchburg, MA  
OER Faculty Committee  
\$25,000 over 1 year  
Project Leader: Richard S. Lapidus

*To create a faculty community of practice to raise awareness and incorporate OER materials into courses.*

**Framingham State University**

Framingham, MA  
Access to Quality Matters Framework  
\$24,320 over 1 year  
Project Leader: F. Javier Cevallos

*To scale faculty access to the Quality Matters framework, which promotes learning and engagement through a student-focused, faculty managed and continuous quality improvement process.*

**Franklin W. Olin College of Engineering**

Needham, MA  
Faculty Course Redevelopment and Workshops  
\$25,000 over 1 year  
Project Leader: Gilda Barabino

*To support faculty engaged in for course redevelopment to transition to a remote environment, as well as time spent by faculty designing and attending workshops.*

**Gordon College**

Wenham, MA  
Instructional Designer and Professional Development  
\$25,000 over 1 year  
Project Leader: D. Michael Lindsay

*To support an additional instructional designer to build hybrid and online courses, and to provide professional development for faculty.*



### **Granite State College**

Concord, NH  
Faculty Development Micro-credential  
\$25,000 over 1 year  
Project Leader: Mark Rubinstein

*To support a virtual faculty coaching and peer review team and a course wrap-around team.*

### **Hampshire College**

Amherst, MA  
Faculty Development and Remote Learning Support  
\$25,000 over 1 year  
Project Leader: Edward Wingenbach

*To support faculty development, workshops and retreats, technology investments, and equipment for remote learning.*

### **Johnson & Wales University**

Providence, RI  
Train the Trainer Approach to LMS Development  
\$25,000 over 1 year  
Project Leader: Marie Bernardo-Sousa

*To support a “train-the-trainer” model among faculty for the Learning Management System and to enhance instructional designers’ capabilities.*

### **Keene State College**

Keene, NH  
Faculty Professional Development and Technology Resources  
\$25,000 over 1 year  
Project Leader: Melinda Treadwell

*To provide professional development, technology and other resources to faculty for remote instruction.*

**Keene State College**

Keene, NH

Empowering Students to Design Integrated Learning Pathways Using the College-Wide Learning Outcomes Framework

\$50,000 over 1 year

Project Leader: Melinda Treadwell

*To support planning for learning experiences, grounded in current societal contexts, that draw on open educational resources and empower students to take ownership of their academic journey.*

**Laboure College**

Milton, MA

Remote Teaching Support for Nursing and Other Faculty

\$25,000 over 1 year

Project Leader: Lily S. Hsu

*To support transitioning traditional nursing faculty to teach remote synchronous, and to develop a strategic approach to college-wide faculty development for the online environment.*

**Lasell University**

Newton, MA

Student Online and Hybrid Learning Support

\$25,000 over 1 year

Project Leader: Michael B. Alexander

*To empower students to attend the University in whatever mode they choose in Fall 2020.*

**Lasell University**

Newton, MA

Career Readiness Through Connected Learning

\$289,175 over 3 years

Project Leader: James Ostrow

*To engage students, faculty, and staff in a meaningful and holistic experience that intentionally fuses professionally-focused academic work with exploration and discovery in the Arts and Sciences.*

**Lasell University**

Newton, MA

LCMC Collaborative Programs Initiative - Phase 2: Scaling

\$425,000 over 3 years

Project Leader: Jeffrey Docking

*To support the scaling of the Lower Cost Model Consortium's instructional design process and data collection infrastructure.*

**Maine Campus Compact**

Portland, ME

Fusion Online Service Learning Project

\$102,782 over 1 year

Project Leader: Sally Slovenski

*To provide faculty throughout New England with critical professional development support and resources to enhance their online teaching and curriculum.*

**Maine College of Art & Design**

Portland, ME

A New Learning Initiative for Student Success

\$103,500 over 2 years

Project Leader: Ian Anderson

*To support a new Learning Management System, faculty professional development and increased integration among departments and programs.*

**Maine College of Art & Design**

Portland, ME

Instructional Designer and Webinar Development

\$25,000 over 1 year

Project Leader: Laura Freid

*To support an additional instructional designer and to develop a series of webinars for use by all full and part-time faculty.*

**Maine Maritime Academy**

Castine, ME

Consulting and Training for Online Teaching

\$25,000 over 1 year

Project Leader: William Brennan

*To provide faculty with consulting, training and technological improvements for online delivery.*

**Merrimack College**

North Andover, MA

Faculty Ambassador Program

\$25,000 over 1 year

Project Leader: Christopher Hopey

*To support a training and faculty ambassador program who can support the greater faculty in remote and hybrid delivery.*

**Mount Holyoke College**

South Hadley, MA

Software and Videoconferencing Equipment

\$25,000 over 1 year

Project Leader: Sonya Stephens

*To support the purchase of key software and videoconferencing equipment.*

**New England College**

Henniker, NH

Digital Collaboration Software

\$24,875 over 1 year

Project Leader: Michele Perkins

*To support the purchase of Kaptivo, a whiteboard camera system that turns any regular whiteboard into a smart, digital collaboration tool.*

**Nichols College**

Dudley, MA

Faculty Trainings and Classroom Technology for Remote Technology

\$25,000 over 1 year

Project Leader: Susan West Engelkemeyer

*To conduct synchronous session training for all faculty, enable each classroom to offer a synchronous remote classroom experience, and conduct an OER based optional training program for faculty.*

**Northeastern University**

Boston, MA

NU Start

\$25,000 over 1 year

Project Leader: Joseph Aoun

*To assess and refine NU Start, a new set of courses including experiential learning for remotely-located first year students.*

**Norwich University**

Northfield, VT

Building a Humanities-Centered Interdisciplinary Curriculum to Foster Citizen Scholars

\$138,917 over 3 years

Project Leader: Richard Schneider

*To create a team-taught interdisciplinary general education curriculum with embedded research and experiential learning components.*

**Norwich University**

Northfield, VT

Financial Literacy Program

\$10,000 over 1 year

Project Leader: Richard Schneider

*To implement a financial literacy program at Norwich's Career and Internship Center.*

**Norwich University**

Northfield, VT  
Technology for Online Learning Support  
\$9,783 over 1 year  
Project Leader: Mark Anarumo

*To purchase technology to support online learning.*

**Plymouth State University**

Plymouth, NH  
Online Teaching Curriculum  
\$25,000 over 1 year  
Project Leader: Donald L. Birx

*To support full and part-time faculty as they complete an online curriculum about teaching online.*

**Providence College**

Providence, RI  
Staffing and Technology for Impactful Online Teaching  
\$25,000 over 1 year  
Project Leader: Brian J. Shanley

*To support additional staffing and new technology associated with impactful online teaching.*

**Quinnipiac University**

Hamden, CT  
Teaching and Learning Bootcamps  
\$25,000 over 1 year  
Project Leader: Judy Olian

*To support three teaching and learning bootcamps, immediately followed by professional development workshops.*

**Rhode Island School of Design**

Providence, RI  
Visual Collaboration Software  
\$25,000 over 1 year  
Project Leader: Rosanne Somerson

*To purchase a one-year license for Miro, a software application that has demonstrated its value in the curricular transition to online and hybrid teaching.*

**Rivier University**

Nashua, NH  
Outfitting Classrooms for Remote Learning  
\$25,000 over 1 year  
Project Leader: Sr. Paula Marie Buley

*To support remote learning classroom technology.*

**Roger Williams University**

Bristol, RI  
Advancing a Community Engaged Core Curriculum  
\$207,049 over 2 years  
Project Leader: Ioannis Miaoulis

*To integrate existing community engagement and experiential learning into the Core Curriculum and connect it to a redesigned first-year service-learning experience.*

**Roger Williams University**

Bristol, RI  
Financial Literacy and Value Focus Groups  
\$2,500 over 1 year  
Project Leader: Ioannis Miaoulis

*To facilitate focus groups on financial literacy and value in the college decision-making process.*

**Roger Williams University**

Bristol, RI  
Synchronous Learning Technology  
\$25,000 over 1 year  
Project Leader: Ioannis Miaoulis

*To install technology in classrooms to enable remote and in-person students to see the same learning platform and teaching aids.*

**Sacred Heart University**

Fairfield, CT

SHU-Flex Course Delivery Model

\$25,000 over 1 year

Project Leader: John Petillo

*To purchase equipment to expand the use of the SHU-Flex course delivery model.*

**Saint Anselm College**

Manchester, NH

Faculty Development Plan for Alternative Instruction Modes

\$25,000 over 1 year

Project Leader: Joseph Favazza

*To support a faculty development plan to facilitate online, remote, and hybrid instruction.*

**Saint Michael's College**

Colchester, VT

Technology Planning and Investments

\$25,000 over 1 year

Project Leader: Lorraine Sterritt

*To support planning activities and investment in technology that has been identified as critical moving forward.*

**Salve Regina University**

Newport, RI

Implementing a Flexible Teaching and Learning Model

\$25,000 over 1 year

Project Leader: Kelli Armstrong

*To adopt an institutional model of teaching and learning with high flexibility where faculty are prepared to teach in the classroom and online simultaneously.*



**Salve Regina University**

Newport, RI

Aligning Curriculum, Mission, and Teaching through Targeted High-Impact Practices

\$303,075 over 3 years

Project Leader: Kelli Armstrong

*To support the integration of high-impact teaching practices in the curriculum by increasing opportunities for undergraduate research, creative inquiry, and community-engaged learning.*

**Smith College**

Northampton, MA

Technology to Enhance Teaching

\$25,000 over 1 year

Project Leader: Kathleen McCartney

*To provide iPads to faculty members to enhance their teaching.*

**Southern Connecticut State University**

New Haven, CT

Digital Field Placements

\$25,000 over 1 year

Project Leader: Joseph Bertolino

*To accommodate digital field placements for 123 College of Education students this academic year.*

**Southern New Hampshire University**

Manchester, NH

The Center for Project Based-Learning

\$184,000 over 2 years

Project Leader: Paul LeBlanc

*To develop a Center for Project-Based Learning that will provide education, support and assessment to ensure high-quality authentic learning experiences for all learners, in a variety of modalities.*

**Southern New Hampshire University**

Manchester, NH

Retention and Persistence Analysis and Interventions

\$10,000 over 1 year

Project Leader: Paul LeBlanc

*To support a study of academic barriers to success for first-semester learners at the College of Engineering, Technology and Aeronautics, and identify potential interventions to help them persist.*

**Sterling College**

Craftsbury Common, VT

Technology Upgrades for Remote and Hybrid Instruction

\$25,000 over 1 year

Project Leader: Matthew Derr

*To purchase Zoom and Thinkific licenses for its faculty, replace faculty laptops to better equip them for remote and hybrid instruction, and install Smart TVs into each of the seven residence halls.*

**Stonehill College**

Easton, MA

Faculty Learning Community Facilitators

\$25,000 over 1 year

Project Leader: John F. Denning

*To support 15-20 Faculty Learning Community Facilitators to assist colleagues in designing and delivering online courses.*

**Suffolk University**

Boston, MA

Faculty Fellows in Multi-Modal Learning

\$25,000 over 1 year

Project Leader: Marisa Kelly

*To support a community of faculty fellows to attend professional development seminars throughout the summer to become proficient in the multi-modal learning environment.*

### **Thomas College**

Waterville, ME

Faculty Professional Development Workshops

\$25,000 over 1 year

Project Leader: Laurie Lachance

*To provide professional development workshops and training to faculty.*

### **Trinity College**

Hartford, CT

Remote Delivery of Introductory Physics

\$20,000 over 2 years

Project Leader: Joanne Berger-Sweeney

*To support remote delivery of an Introductory Physics course.*

### **Tufts University**

Medford, MA

Faculty Awakenings in a Time of Crisis

\$153,968 over 2 years

Project Leader: Anthony Monaco

*To create faculty learning communities, integrated with undergraduate pedagogical partners, to increase faculty understanding and responsiveness to the student experience.*

### **Unity College**

Unity, ME

Sustainable Education Business Unit in Hybrid Learning

\$25,000 over 1 year

Project Leader: Melik Peter Khoury

*To support the Sustainable Education Business Unit (SEBU), Unity College: Hybrid Learning.*

### **University of Maine**

Orono, ME

Faculty-Led Remote Learning Initiatives

\$25,000 over 1 year

Project Leader: Joan Ferrini-Mundy

*To support two faculty-led initiatives designed to expand the learning modality opportunities for students and augment professional development offerings for our faculty.*

**University of Maine System**

Orono, ME

Creating Culture Change through Collaboration

\$297,000 over 2 years

Project Leader: Dannel Malloy

*To implement a series of interdisciplinary program plans to help foster a culture of collaboration, and leverage the efficiencies, opportunities, and goals of operating under unified accreditation.*

**University of Massachusetts System**

Boston, MA

Payroll Shared Services Design and Implementation Project

\$100,000 over 1 year

Project Leader: Martin Meehan

*To support the design and implementation of a shared services model to support payroll across the University.*

**University of New Hampshire**

Durham, NH

Online Resource Hub

\$25,000 over 1 year

Project Leader: James W. Dean

*To support an online resource hub of remote learning pedagogical and technological resources.*

**University of New Haven**

West Haven, CT

Transforming Courses Through Open Pedagogy

\$234,457 over 3 years

Project Leader: Steven Kaplan

*To support faculty fellows as they employ open educational resources and a system of student input and feedback to redesign their courses.*

**University of Rhode Island**

Kingston, RI  
New Faculty Teaching and Learning Orientation  
\$25,000 over 1 year  
Project Leader: David M. Dooley

*To support a virtual four-day orientation to 40 incoming faculty by the Office for the Advancement of Teaching and Learning.*

**University of Saint Joseph**

West Hartford, CT  
Universal Design for Learning Initiative  
\$96,970 over 3 years  
Project Leader: Rhona Free

*To incorporate UDL principles into the curriculum.*

**University of Saint Joseph**

West Hartford, CT  
Hybrid Flexible Pedagogy Workshops  
\$25,000 over 1 year  
Project Leader: Rhona Free

*To support a faculty workshop series on Hybrid Flexible Pedagogy and for the purchase of a virtual laboratory science program.*

**University of Southern Maine**

Portland, ME  
Open Educational Resources Initiatives  
\$10,000 over 1 year  
Project Leader: Glenn Cummings

*To support campus Initiatives for Open Educational Resources.*

**University of Vermont**

Burlington, VT  
Undergraduate Teaching Assistant Project  
\$25,000 over 1 year  
Project Leader: Suresh Garimella

*To develop and conduct the UVM Undergraduate Teaching Assistant Project.*

**University of Vermont**

Burlington, VT

The Catamount Core: Implementing Mission-Driven General Education

\$217,380 over 2 years

Project Leader: Suresh Garimella

*To implement a substantive revision and expansion of the general education program, which will better align general education with the University's core mission and values.*

**University System of New Hampshire**

Concord, NH

Finance & Administrative Organizational Restructure Phase 3

\$300,000 over 1 year

Project Leader: Catherine Provencher

*To implement a restructure of financial services operations across the university system, which will streamline financial transactional activity and standardize policies and procedures.*

**Vermont Technical College**

Randolph Center, VT

Hybrid and Remote Classes and Labs

\$25,000 over 1 year

Project Leader: Patricia Moulton

*To support delivering classes and labs in new modalities.*

**Wellesley College**

Wellesley, MA

Faculty Development and Remote Learning Technologies

\$25,000 over 1 year

Project Leader: Paula Johnson

*To support faculty development activities and new technologies to facilitate remote learning.*

**Wentworth Institute of Technology**

Boston, MA  
Supporting Applied Mathematics Faculty  
\$17,990 over 1 year  
Project Leader: Mark A. Thompson

*To support applied mathematics faculty as they seek to improve innovative program delivery to a segment of the undergraduate student population.*

**Wesleyan University**

Middletown, CT  
Developing Online and Hybrid Course Materials  
\$25,000 over 1 year  
Project Leader: Michael Roth

*To assist faculty in developing high quality online and hybrid course materials for the fall 2020 semester.*

**Wesleyan University**

Middletown, CT  
Ideals into Practice  
\$69,000 over 3 years  
Project Leader: Carol Scully

*To pilot a program designed to better prepare students to pursue meaningful work after graduation.*

**Western New England University**

Springfield, MA  
Training and Equipment for Distance Learning  
\$25,000 over 1 year  
Project Leader: Anthony S. Caprio

For classroom equipment and other technology to support distance learning, and to support faculty training on the new equipment.

**Wheaton College**

Norton, MA

Professional Development Workshops

\$25,000 over 1 year

Project Leader: Dennis Hanno

*To provide faculty professional development on course redesign, use of technology, and best practices in pedagogy, and to support development of summer workshops.*

**Wheaton College**

Norton, MA

Implementing a New Core Curriculum: Combining Tradition with Preparation for the Future

\$200,000 over 3 years

Project Leader: Dennis Hanno

*To support the launch of the new Compass Curriculum from the first semester to the entire first year and beyond, including a coordinated advisory program, assessment, and evaluation.*

**Worcester Polytechnic Institute**

Worcester, MA

Faculty Champions for Online Learning

\$25,000 over 1 year

Project Leader: Laurie A. Leshin

*To support 160 workshop participants along with 18 online faculty champions.*



# Davis Educational Foundation

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## Staff

Yvonne B. Mummé, Chief Finance and Administrative Officer  
Leanne Greeley Bond, Director of Grants and Programs  
Elizabeth Pope, Program Officer  
Lisa Smith, Grants Associate

## Davis Educational Foundation

30 Forest Falls Drive, Suite 5  
Yarmouth, ME 04096  
207 846-9132  
[def@davisfoundations.org](mailto:def@davisfoundations.org)

Additional information can also be found at  
[www.davisfoundations.org/def](http://www.davisfoundations.org/def)